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SPH Consulting Group provides guidance to college and university governing boards and executives as they consider major future-oriented institutional restructuring strategies.

The SPH Consulting Group quarterly newsletter includes recent news, thoughts, and analyses on major college and university restructuring, which we hope you will find of interest.

If you would like to discuss your institution and the services we provide, [contact us](#) to schedule a complimentary initial consultation.

## Recent News in Higher Education

Our team created a summary to provide you a quick update on news items related to mergers, closures, and trends in higher education.

[Read More >](#)

## Federal Bailout of Private Colleges

Tune in as Ricardo Azziz and other higher ed leaders discuss the viability and implications of a potential federal bailout for private colleges this fall.

[College Viability Podcast >](#)

## Strategic Mergers in Higher Education

An informative book written by SPH Consultants who are higher ed leaders experienced in leading successful consolidations.

[Learn More >](#)

## Athletes In Mergers And Closures

James Hagler, SPH Consultant and Professor of Sport Management explains the challenges faced by student-athletes in a higher ed merger or closure.

[Read the Blog Post >](#)

Richard Katzman is experienced in strategic planning, finance, operational excellence, and project management making him an invaluable asset to our team.

His experience in negotiating acquisitions, and service-related agreements sets Richard apart, with a remarkable \$4.5 billion in successful transactions. Additionally, his notable roles as Executive Vice President and COO at The Lundquist Institute for Biomedical Innovation at Harbor-UCLA Medical Center, Chief Strategy Officer at El Camino Health, and VP of Academic Affairs at Cedars-Sinai showcase his exceptional leadership in diverse environments.



## Higher Ed Dive - The FAFSA Debacle

Ricardo Azziz explains how the problems associated with the new simplified FAFSA form have hurt smaller institutions the most.

[Read the Op-Ed](#)